TRAININGS

Selection Criteria for Trainings

The Trainings featured on the Portal are selected on the basis of the following criteria:

- The trainings are provided by an organization that delivers regular in-person or online trainings;
- The training is a short course or professional development program related to at least one stage of the investment process set out in the Roadmap;
- The training is delivered on a not-for-profit basis (either pro-bono, or otherwise at a substantially reduced rate to cover its administrative or operational costs) and without the intention of generating future business; and
- The target participants of the training include government officials and policy makers.

Asia Public-Private Partnership Training Institute (APPPI) Courses

The APPPI conducts intensive PPP courses in collaboration with universities and governmental bodies (e.g. municipal governments) throughout Asia.

The courses are designed in two curricula: Basic/Intermediate and Advanced. The model course is three days long. The in-country training courses vary in length depending on the host/participants' needs and interests as well as availability.

Location of trainings: Toya University in Japan and elsewhere in Asia. **Topics covered:** PPPs.

Types of trainings: Model courses and tailored courses provided at the University of Toya and in-country.

CCSI Executive Trainings and In-Country Trainings

The <u>Columbia Center on Sustainable Investment</u> (CCSI) provides a number of trainings each year, including:

A two-week <u>Executive Training Program on Extractive Industries and Sustainable Development</u> that is designed to equip participants with the necessary skills to promote the responsible development of the extractive industries sector in resource-rich developing countries and to encourage a rich dialogue about best practices from around the globe.

- An <u>Executive Training Program on Sustainable Investments in Agriculture</u>, which provides an interdisciplinary approach to addressing the challenges and opportunities of agricultural investments.
- Regular in-country training courses that are adapted versions of the Executive Training Program on Extractive Industries and Sustainable Development in various host-countries around the world.

Location of Trainings: New York, USA and in-country. **Topics covered**:

- Extractive industries and sustainable development;
- · Agricultural investments and sustainable development; and
- Investment treaties and sustainable development.
 Types of training: Annual executive training programs at Columbia University and in-country training courses delivered on an ad hoc basis.

<u>Centre for Sustainable Minerals (CSRM) Professional Development</u> Courses and Masterclasses

CSRM is an internationally recognized provider of professional development courses and Masterclasses for all stakeholders associated with resource projects.

CSRM provides tailored training on social aspects and impacts of extractives and energy projects.

The training is designed to suit a range of groups, from frontline community relations practitioners to community representatives, government officials and regulators, journalists as well as industry executives.

Short courses and masterclasses are designed to (1) build capacity across the industry and (2) upskill external stakeholders to engage with industry in a productive way.

Location of trainings: University of Queensland, Australia and in-country. **Topics covered**:

- Grievance Mechanisms: Introduction and key themes;
- Community Development;
- Good and poor practice in community engagement;
- Genuine participation and empowerment;
- Human Rights: Introduction and Key Themes for Mining and Business;
- Social Impact Assessment: Key concepts and Basic Strategies;
- Gender and Mining;
- Mining in Post Conflict Situations;
- Cultural Heritage Management; and
- Connecting mining activities to human development goals.
 Types of trainings: Professional development courses and masterclasses.

<u>CEPMLP Post-Graduate Degrees and Professional Development Programmes</u>

The Centre for Energy, Petroleum and Mineral Law and Policy (CEPMLP) at the University of Dundee in Scotland is an internationally renowned graduate school in the field of international business transactions and natural resources and energy law and policy. In addition to a number of specialist 1-year post-graduate LL.M., MBA and MS.c. degree programs, CEPMLP also offers a professional development programme in a range of natural resource and energy topics.

The CEPMLP <u>Professional Development Programme</u> includes seminars, conferences and professional development courses that are attended by delegates from government, ministries, academia, and industry, providing those attending with a global forum for theoretical and practical interaction. These courses include negotiation skills, petroleum regulation and licensing, managing contracts and agreements, arbitration and dispute management skills along with many more. Each course is also accredited by the Law Society (Solicitors Regulation Authority) of England and Wales. CEPMLP is also an Energy Institute approved training provider. CEPMLP also delivers these seminars and courses globally with an established programme running throughout the year in Ghana and Uganda.

Location of trainings: Scotland, Ghana and Uganda.

Topics covered: Natural resources and energy, with a particular focus on oil & gas.

Types of trainings: Professional development courses.

IDEP Training Courses

The African Institute for Economic Development and Planning (IDEP) is a subsidiary of the United Nations Economic Commission for Africa (UNECA). Its aim is to build, upgrade and/or update the technical aptitudes and proficiencies of mid-career and senior government officials in economic management and development planning. To this end, it provides a range of capacity development and training initiatives.

Location of trainings: Various locations in Africa.

Topics covered: Training topics relate to development planning and policy, e.g. land policy and development, economic accounts for agriculture, regional integration.

Types of trainings: Short courses provided in English and French. For the monthly schedule see <u>here</u>.

IFC Environmental and Social Training e-Courses and Sustainability Webinar Series

The <u>International Finance Corporation</u> (IFC) has developed an online training program on how to manage environmental and social risks.

IFC has also recently launched a series of free webinars offering its expertise and thought leadership on sustainability issues. Topics include IFC Performance Standards, Environmental, Health, & Safety Guidelines 101, and Corporate Governance.

Location of trainings: Virtual.

Topics covered: IFC Performance Standards, Environmental, Health, &

Safety Guidelines 101, and Corporate Governance.

Type of training: Web-based, online.

IISD Ad Hoc Training Course for Developing Countries

The <u>International Institute for Sustainable Development</u> (IISD) regularly provides in-country training courses to policy makers and government officials from developing countries on topics related to the sustainable investment in natural resources.

In 2014, IISD organized a series of ad hoc trainings around the world, including:

- A 5-day course on "Building Capacity to Implement the Mining Policy Framework in the Dominican Republic" in Santa Domingo;
- A 5-day training course on the <u>negotiation of mine development agreements</u> in Arusha, Tanzania in collaboration with the <u>SDSG</u>, <u>The Trade Policy Trading</u> <u>Centre in Africa</u> (TRAPCA) and the World Bank; and
- A workshop on promoting sustainable investment in agriculture South-East Asian Nations (ASEAN) in Bangkok, Thailand in collaboration with the International Institute for Trade and Development.

Location of trainings: World wide.

Topics covered: Sustainable investment in natural resources (including investment treaties, negotiating mining development agreements, sustainable investment in agriculture/ extractive industries, etc.).

Type of trainings: In-country short courses organized on an ad hoc basis.

IM4DC Training Programmes

The <u>International Mining for Development Sector</u> (IM4DC) delivers short courses, training and other capacity-building programmes in Australia and in key developing regions through experienced university providers.

IM4DC's programs will reach a broad cohort of developing country participants through a range of programs.

Location of trainings: Perth, Australia and in-country in developing countries.

Topics covered:

- Sustainable mining and governance frameworks;
- Legal frameworks and agreements for resource developments;
- Agreement-making with indigenous peoples;
- Resource regions, development and infrastructure;
- Resources development and local content;
- Community engagement and community relations;
- Life of mine manaagement of large volume waste;
- Mine closure frameworks:
- Mines inspection frameworks and training;
- Occupational health and safety management;
- GIS applications for geoscientific information; and
- Minesite water management and accounting.

Types of trainings: Tailored short courses organized on an ad hoc basis.

Infrateach Online Courses

A website that provides resources and online training webinars on infrastructure finance & development.

The online <u>training courses</u> contain video presentations/lectures, powerpoint slides and some reference documents. Some courses are provided free of charge, but others require the payment of a fee to access the content. All the training courses require the user to register with the website prior to accessing the training modules.

The website also contains a <u>Resources</u> section with free downloadable support documentation and resources. It includes checklists, explanation notes, example working draft contracts, presentations, and various other materials from a large number of sources. Registration with the website is required to access these resources.

Location of trainings: Virtual.

Topics covered: Infrastructure finance and development.

Types of trainings: Online training courses.

NRGI has developed training courses and materials that meet the learning needs of civil society advocates, government officials, journalists, and parliamentarians working toward improving the management of oil, gas and minerals. NRGI's materials are tailored to the learning styles of adults, with a focus on learning through participants' own experiences, sustained debates and interaction. The training materials present balanced views and facilitate debates about the pros and cons of policy decisions. NRGI's materials include:

- <u>Courses and modules</u> to help others prepare effective trainings on the management and oversight of oil, gas and mining;
- Agendas and outlines from <u>regional knowledge hub courses on natural</u> <u>resource governance</u>;
- Global advanced courses offered in partnership with the <u>School of Public Policy at the Central European University</u>, Budapest, Hungary and the <u>Blavatnik School of Government</u>, University of Oxford; and
- Information from country-specific courses from NRGI in-country trainings.
 For a full list of courses offered in 2014 click <u>here</u>.

Location of trainings: Azerbaijan (Khazar University), Cameroon (Yaondé), Ghana (Accra), Hungary (Budapest), Indonesia (Universitas Gadjah Mada in Yogyakarta), United Kingdom (Oxford), Peru (Pontifical Catholic University), and elsewhere.

Topics covered: Natural resource governance; extractive industries. **Types of trainings**: Annual short courses at regional hubs and in Oxford, UK, as well as ad hoc, country-specific training courses provided incountry.

Rock Mountain Mineral Law Foundation Programs

The Rocky Mountain Mineral Law Foundation (RMMLF) is a collaborative educational non-profit organization dedicated to the scholarly and practical study of the law and regulations relating to mining, oil and gas, water, public lands, energy, environmental protection, and other related areas. Through its educational programs, the RMMLF brings together lawyers, landmen, managers, government personnel, law faculty, students, and others involved in minerals, oil and gas, water, and other resources. Their programs include, among other things, Institutes, short courses, and workshops (domestic and international) focusing on relevant legal developments and issues.

Location of trainings: Various locations in the U.S. and globally (including Columbia and Thailand in 2014).

Topics covered: Legal and regulatory issues relating to minerals, oil and gas, water, and other resources.

Types of training: Short courses and workshops.

Sustainable Development Strategies Group (SDSG) Ad Hoc Trainings

The <u>Sustainable Development Strategies Group</u> (SDSG) promotes equitable and ecologically sound approaches to poverty reduction through sustainable use of natural resources. It provides ad hoc courses, in collaboration with other partners, on such topics as mining contract negotiations.

For example, SDSG and the International Institute for Sustainable Development (IISD), in partnership with the African Legal Support Facility (ALSF) and the World Bank will conduct a five-day seminar in French on Negotiation of Mining Contracts: Understanding and Improving the Negotiation Process and Results, 15 – 19 September 2014 Dakar, Senegal.

The "<u>Sustainable Natural Resources Development Series</u>," organized and offered by the University of Denver Sturm College of Law in Denver USA, offers a suite of four related and complementary courses aimed at addressing the issue of how to ensure that natural resources are found, developed, and used in ways that support sustainable development of human societies.

The courses are be taught by international leaders who have been involved with these issues. For more information, click <u>here</u>.

Locations: Denver, USA and various locations in Africa.

Topics covered: Development through the sustainable use of natural resources, including mining.

Types of trainings: Ad hoc trainings in collaboration with partners.

World Bank e-Institute Online Courses

The e-Institute is a unique global portal is designed to support selfmotivated learners who want to get up to speed on the latest development trends, enhance their skills, and share knowledge through on-line learning communities.

Location of trainings: Virtual.

Types of training: Online courses.